



U.S. General Services Administration

- Established in 1949 by President Truman
 - To streamline the administrative work of the Federal Government
- GSA's priorities today
 - Expanding Opportunities for Small Businesses
 - Making a More Sustainable Government
 - Delivering Better Value & Savings
 - Serving Our Partners
 - Leading with Innovation
 - Building a Stronger GSA

Expanding Opportunities for Small Businesses

- More than \$40 billion dollars in contracts each year
- FY14: GSA awarded 38.7% of available dollars to small businesses
 - FY15: 43.6%
 - Q1FY16: 48.6%
- GSA aids small businesses through
 - Identifying agency opportunities
 - Monitoring large businesses' subcontracting goals
 - Increase access to small business opportunities
 - Evaluate policy for small business protection
 - Provide training and resources for business development
- GSA.gov/smallbusiness
 (Associate Administrator: Jerome Fletcher)

Expanding Opportunities for Small Businesses

- AbilityOne
 - GSA developed partnership with AbilityOne in 2002
 - Employs over 45,000 people with significant disabilities including 3,000 veterans
 - FY15
 - 286 projects (\$228 million obligated)
 - 97% Custodial & Grounds Maintenance
 - 2% Facilities Management
 - <1% Mail Services
 - <1% Administrative



Making a More Sustainable Government

- Buildings are a critical focus
 - 40% of Annual US Energy Use
 - 30% of CO2 Production
 - 40% of Ozone Depletion
 - 35% of Municipal Solid Waste
 - 30% of Wood And Raw Materials Use
 - 25% of Water Use
 - 30%+ of Buildings Have Poor Indoor Air Quality
 - Most People Spend About 90% Of Their Time Indoors

GSA Asset Portfolio



- 9,700 Buildings; 1.1 million people
- 370 Million Square Feet; >1/2 Leased
- Replacement Value: \$70 Billion
- Revenue: \$9.8 Billion/Year
- Typical Capital Budget: \$0-500 million
- Infrastructure Needs: \$4 Billion

The American Recovery and Reinvestment Act of 2009

- Creating and saving jobs
- Increasing domestic renewable energy capacity
- Investing in infrastructure with long-term economic benefits
- Stabilizing state and local government budgets
- Assisting those most impacted by the recession
- GSA: \$4.5 Billion = Make Existing Buildings Green
- GSA: \$1 Billion New Construction
- FIVE TIMES As Much Work Ever Before Attempted

Green Building Modernizations

- \$4.5 B Focused On High-Performance Green Building Projects
- \$3.2 B For Full & Partial Building Modernizations With High-Performance Features & Existing Designs

43 Projects Selected For:

- High-Performance Features Concentrating On Energy Conservation And Renewable Energy Generation
- Speed of Construction Start (Creating Jobs)
- Execution Risk
- Facility Condition
- Improving Asset Utilization
- Return on Investment
- Avoiding Lease Costs

ARRA and Small Business Opportunities

- Within GSA's Recovery Act Program, 63% of the firms we contracted with - for supplies, services, or both - were small businesses
- Each of the following three Recovery-funded projects employs at least one prime contractor that was a small business
 - GSA Headquarters (1800 F)
 - Herbert C. Hoover Building
 - Edith Green-Wendell Wyatt



1800 F

Broad Range of Opportunities and Challenges

- Historic 1917 Building
- Last Upgraded in 1935

Plan:

- Modernization with Infill
- \$161 M from Recovery Act, as Phase I
- Must Redesign for Energy Goals
- Future Funding Needed for Phase II



1800 F - Phase I

- 2,500 People → 4,400
- Eliminates 6 Leases; Saves \$24 million/year
- 50% Occupancy → 85% Occupancy
- <20% Assigned Workstations
- Lockers; Booking System
- 250% Increase in Meeting/Quiet Rooms
- Telework & Mobility
- 100% Laptops; Strict Standardization
- Reduce Private Offices 90%
- Swing Space = Practice

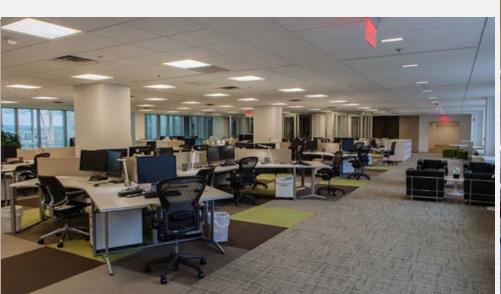
1800 F - Phase I

- Energy down 2/3 from Baseline
- 100% Daylighting in Working Space
- LED in Hallways, Stairwells & Outside
- 100% Rainwater Capture
- New Cisterns
- Solar Direct to Computer Servers (DC to DC; No Inverter)
- 100% Solar Hot Water

 88 Small Businesses participated in Phase I



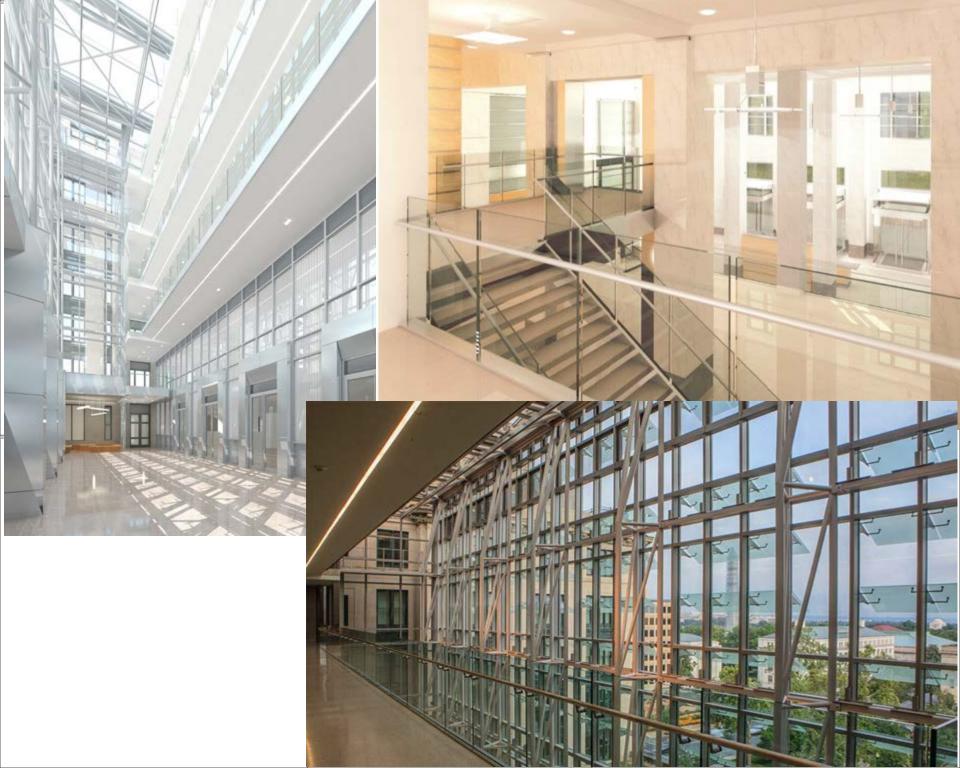
1800 F Workspaces











1800 F – Full Renovation Renderings





Edith Green-Wendell Wyatt (Portland, OR)

Broad Range of Opportunities and Challenges

- 1975 Federal Building
- Never Upgraded

Plan:

- Updating Cutting Edge 'Green' Design
- \$133 M from Recovery Act
- Full Building Modernization
- High Aims for Sustainability and Curb Appeal
- Reoccupied 2014



Edith Green-Wendell Wyatt

- Integrated Design
- Reduced Load from Envelope
- Radiant Heating & Cooling
- Raised Ceiling (Water vs. Air: No Ducts)
- 100% Rainwater Capture & Re-use
- 70 % ↓ Water Consumption
 - Collect All Rainwater
 - Create Cistern from Firing Range
 - No Potable Water for Chillers, Flushing or Landscape
- Lighting ↓ 50%: Daylighting & Controls
- PV = 20% Electricity
- Floor Space Re-capture: Equivalent to Adding One Full Floor





Edith Green-Wendell Wyatt Small Business Opportunities

- Owner reviewed bidders' mailing lists to ensure socio-economic firms were sourced
- Small Business Manager was hired to help small businesses prepare bid documents
- Small business goals were renegotiated quarterly, improving as new opportunities surfaced
 - About 20% of total contract value awarded to small businesses (significantly exceeded original goals)
 - Extensive number of Disadvantaged, HUBZone, Women-Owned, Veteran-Owned, Minority-Owned, and Emerging Small Business vendors involved in nearly every stage of the renovation
- Small Business successes were recognized and company profiles were shared with other GSA prime contractors

Herbert C. Hoover Building

- Historic 1932 Building
- 8-Phase renovation began in FY 2005
- Phases I-III modernized roughly 238,000 usf
 - Phase I: New infill space and recaptured basement space; cooling tower replacement
 - Phase II: Significant building systems replacement (chiller and heating plants, transformers, switchgear), installation (emergency generators and exterior security system), and restoration (exterior windows)
 - Phase III: south end (Constitution Ave) interior renovation
- Phase IV-VIII (FY15-?): Complete interior renovation and extensive exterior repairs

Herbert C. Hoover-Phase 4 Small Business

- Currently 18* small business contractors involved
 - Includes Women-Owned, Veteran-Owned, Disabled-Veteran, and Small Disadvantaged vendors
- Broad scope of work including:
 - Cleaning, paint, glass, floors, drywall and plaster, historic doors and stone, restoration, and industrial hygiene

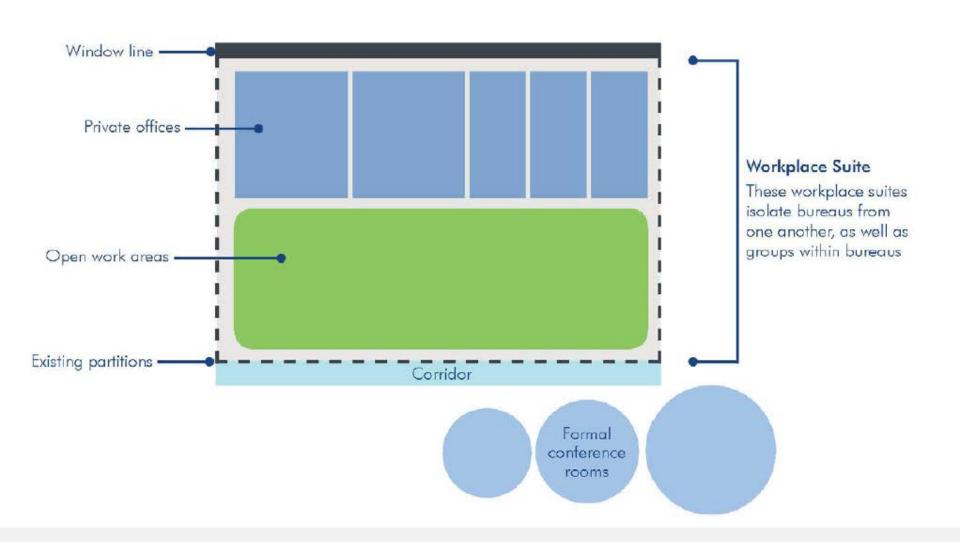


^{*}Number reflects vendors with submitted small business plans. Other vendors to be added once plan is submitted.

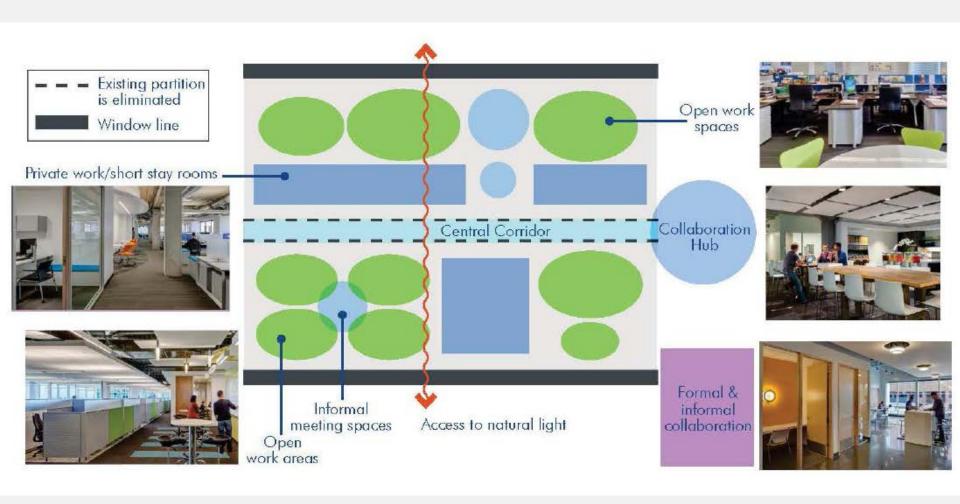
Herbert C. Hoover Building "21st Century Workplace"

- Pilot Floors 1, 3, 5 & 6 (ITA, NOAA, CFO & CIO)
- Intent: create balance in the space between focus work and collaborative work
 - Allow choice in where and how to work
 - Create social space to break down barriers within departments and across bureaus
- Cultural and logistical barriers
 - Belief in Mission
 - HQ Culture (private offices)
 - Multiple tenants and multiple generations
 - Space ownership (me vs. we space)
 - IT support is critical (hoteling, telework)
 - 21st Century workplace in a 19th Century building
- This is a step towards what is possible, not the end state

Current Utilization Model

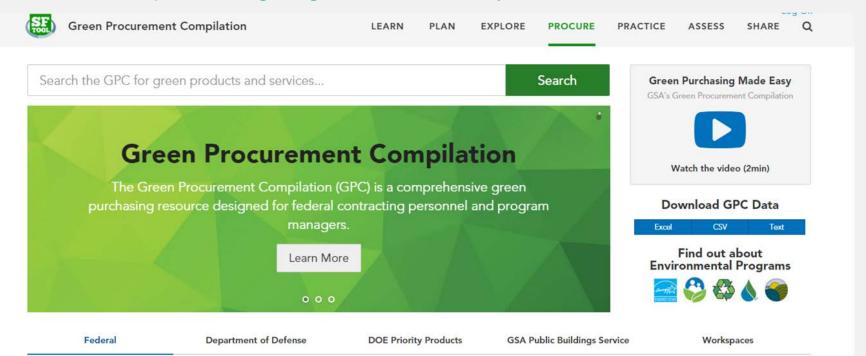


Activity-Based Work Setting Model



Resources

- Green Procurement Compilation
 - Comprehensive source for green purchasing
 - Https://sftool.gov/greenprocurement
- GSA Vendor Support Center
 - <u>Https://vsc.gsa.gov/</u>
- GSA Sustainability
 - Http://www.gsa.gov/sustainability/



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